

[ISSA/Regional Meeting Asia-Pacific]

## E-Voting in Japan -Revolutionizing the Voting Framework-

ICJ

November 2, 2007

### 1. Market Perception of the Japanese Voting Environment

Asian Corporate Governance Association (ACGA) ranks Japan  
"last" in their Proxy Voting Survey!

Overall Ranking

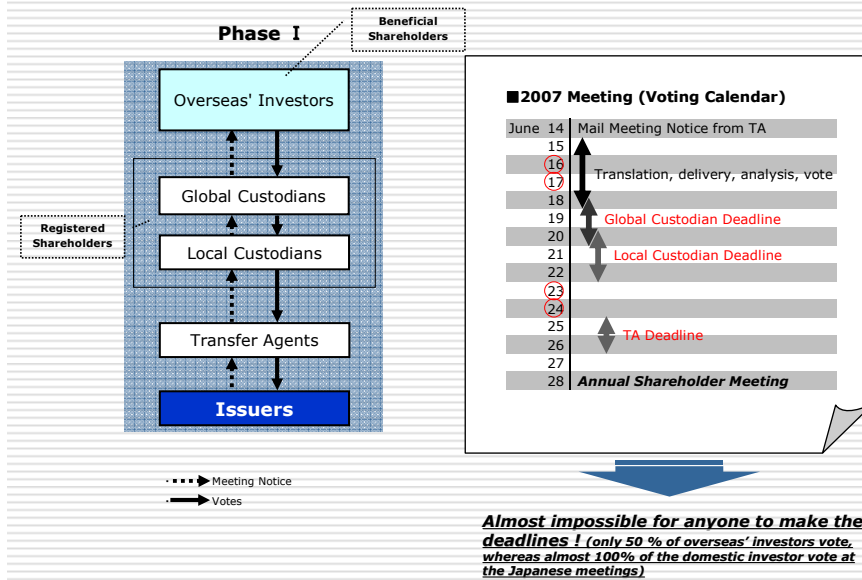
Rank	Market
1	Hong Kong
2	Singapore
3	Malaysia
4	India
5	Philippines
6	Thailand
7	Indonesia
8	Korea
9	Taiwan
10	Japan

Ranking by Items (Japan)

Item	Rank
Notice of Shareholder Meeting	10
Time to Vote Before	10
Information to Vote	6
Availability Translated Material	7
Confirmation of Vote Received	9
Clustering of Meeting Dates	10
Bundling of Resolutions	10

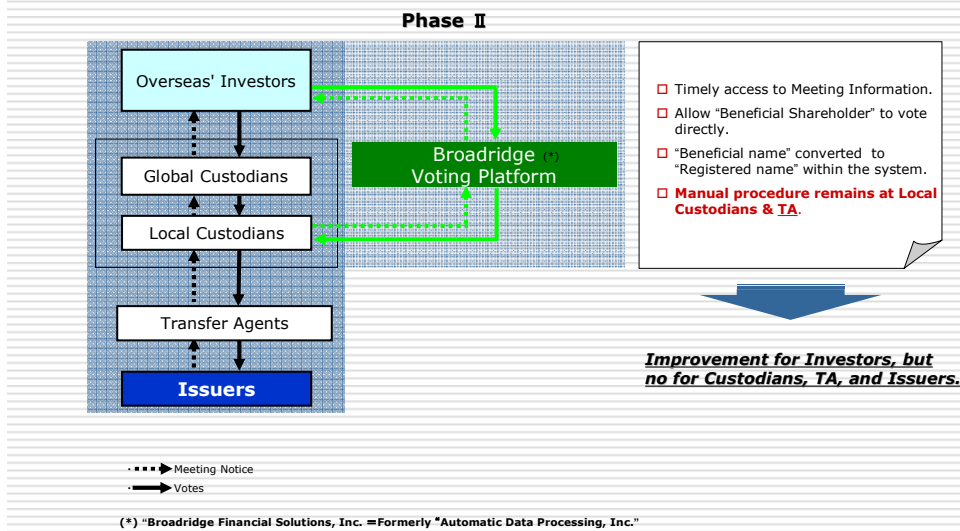
Japan CAN and SHOULD do better!  
IT and E-based reform is underway!

**2.Voting Environment (Phase I: Paper)**



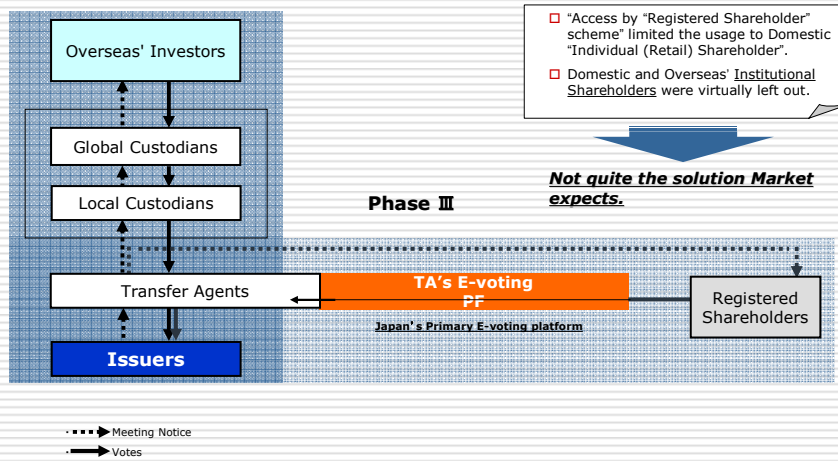
3

**3.Voting Environment (Phase II : Broadridge's Global Platform)**



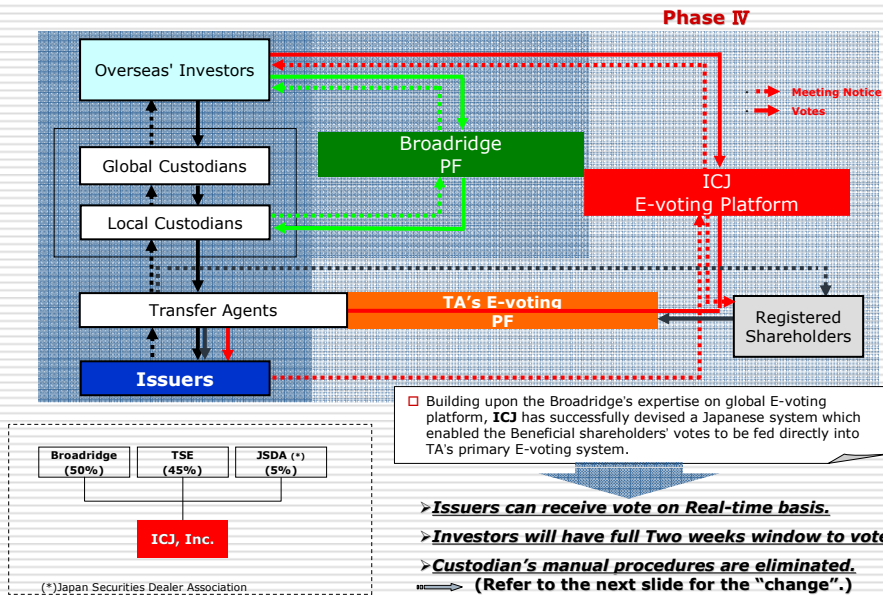
4

**4.Voting Environment (PhaseIII: TA created E-voting Platform)**



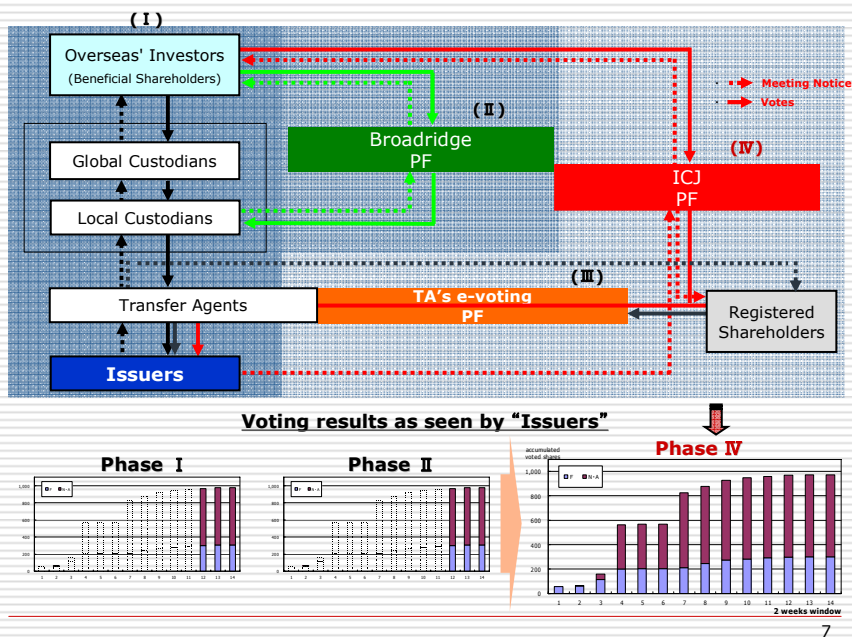
5

**5.Voting Environment (PhaseIV: Revolutionary E-voting Platform)**



6

6. Voting Environment (Revolutionary change at a glance)



7. Contact Information

□ For further information please contact:

**ICJ, Inc. (T. Nagatani)**

Tel. +81-3-5215-0349

E-mail [takeo.nagatani@icj-co.jp](mailto:takeo.nagatani@icj-co.jp)

<http://www.icj-co.com>

\*\*\*